



## Personal data

Nationality: **Belgian**

Gender: **Male**

Study level: Graduate – Accounting option Controlling

MBA in Finance and Administration

Start date of career: **1991**



## General profile

Alain created his own company in January 2015 and was immediately subcontracted by Sapristic International First of January 2015, appointed as Finance Team lead.

He has more than twenty years in ERP implementation experience in various roles from key user to project manager. He is a business consultant in Finance who has a practical experience in implementation of finance modules. During the years, he has developed a deep understanding of ERP Finance functionalities, and also in most of other common modules such as purchasing, Sales and Human Resources, this through extensive project work. He is expert in the integration points in the various modules, and has extensive experience in Controlling and PS.

Before becoming freelance, he spent six years at Deloitte consulting Luxemburg, where he consolidated his project management skills. He has also gained a good understanding of the Public Sector industry (FM module), being assigned on various NATO accounts.

Before joining Deloitte Consulting, he worked ten years at Arinso International as project manager in various implementations, and being the focal point for all Finance related questions. He spent also two years as a Finance business consultant at PA Consulting and six years in the consumer goods industry as assistant cost controller where he started developing his ERP skills.



## Professional career

|                     |   |
|---------------------|---|
| <b>Since 1/2015</b> | <b>Founder Millard Consulting Firm – Finance team lead at Sapristic BELUX</b> |
| 2009-2014           | Senior Manager at Deloitte  |
| 1999-2008           | Project Manager at NorthgateArinso  |
| 1997-1998           | Consultant at PA Consulting   |
| 1991-1996           | Assistant Controller at Colgate-Palmolive Belux                               |



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## Languages

|         |                       |
|---------|-----------------------|
| French  | <b>Mother Tong</b>    |
| English | <b>Good knowledge</b> |
| Dutch   | <b>Good knowledge</b> |



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## Education

### Higher Education

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| 1987-1990 | Graduate – Accounting option Controlling<br>MBA in Finance and Administration |
|-----------|---|

### Training

- 1998 SAP Module FICO (Certification)
- 1999 ASAP Methodology (Certification)
- EVD Methodology (Enterprise Value Delivery) for SAP at Deloitte
- EVD Methodology (Enterprise Value Delivery) for Agile at Deloitte
- Various SAP training over Financials and human resources functionalities
- Specific S Hana training:
  - H100 – Hana Basic
  - S4F00E - Overview of Financials in SAP S/4HANA
  - S4F10E - Business Processes in Financial Accounting in SAP S/4HANA
  - S4F12E - Basics of Customizing for Financial Accounting: GL, AP, AR in SAP S/4HANA



## Professional Experience – Major projects

Since the beginning of his consulting professional career, Alain has been involved in more than thirty different projects. We summarize here below the main projects.

- **08/2017 – Until now – SABCA**

|                            |  |
|----------------------------|--|
| Field of activity          | Aerospace  |
| Project description        | Reengineering of the SAP-PS solution currently in place. Review of project structure, optimization of PS usage and especially activation of Result Analysis process including automated postings.<br>In a second phase, Alain is also responsible implementing a product costing solution in a Make-to*Stock process |
| Technical environment      | SAP ECC 6.0  |
| Role(s) within the project | ▪ Functional consultant CO-PS, CO-PC   |

- **07/2015 – Until now – SRWT (Namur)**

|                            |  |
|----------------------------|--|
| Field of activity          | Public Transport   |
| Project description        | Development of the Route Profitability concept. First phase consisting on the repartition of validations across all business entities and per route. Second Phase consist of the costs ventilation<br>Another aspect of this project, is the coordination between the billetic Marketing team in charge of the Sales Software, Conduent, a third-party software and the IT-SAP development team to successfully manage interfaces developments |
| Technical environment      | SAP ECC 6.0  |
| Role(s) within the project | ▪ Interface Coordinator<br>▪ Functional consultant FI, CO-PA, PS   |

- **01/2015 – 06/2015 – SAPRISTIC (Louvain-la-Neuve)**

|                            |   |
|----------------------------|---|
| Field of activity          | Services  |
| Project description        | Post go-live support and review of controlling and Project System processes |
| Technical environment      | SAP ECC 6.0   |
| Role(s) within the project | ▪ Interim CFO<br>▪ Functional consultant FI, CO, PS                         |

- **05/2013 – 12/2014 : Deloitte (Luxembourg)**

|                            |   |
|----------------------------|---|
| Field of activity          | Services  |
| Project description        | Full implementation cycle of an ERP from package selection to Go-Live. Retained solution was to use SAP Best Practices for professional services. The solution covered following modules: FI, CO, MM, SD, HR, TV, PS, BW, RE-FX, MRS.<br>Thanks to his very in-depth knowledge of ERP solutions, Alain first participated to the best fit solution for Deloitte's requirements. He, then took several roles during project implementation such as project manager, integration manager... |
| Technical environment      | SAP ECC 6.0   |
| Role(s) within the project | <ul style="list-style-type: none"> <li>- Project Manager</li> <li>- Consultant CO and RE-FX</li> <li>- Consultant T&amp;E</li> <li>- Integration Manager</li> </ul>   |

● **11/2011 – 05/2013 : SES – Global Satellite Company (Bedzdorf)**

|                            |  |
|----------------------------|--|
| Field of activity          | Media & Communication  |
| Project description        | For a complete SAP implementation, set-up of different financial processes covering Controlling, travel management and project system functionalities.   |
| Technical environment      | SAP ECC 6.0  |
| Role(s) within the project | Streamlead Finance role consists of: <ul style="list-style-type: none"> <li>- Coordination of team members</li> <li>- Control the realization is align with the final design</li> <li>- Follow-up on tasks and compliance of deliverable.</li> </ul> |

● **09/2012 – 02/2013 : European Parliament (Luxembourg)**

|                            |   |
|----------------------------|---|
| Field of activity          | Public Sector – European Institution  |
| Project description        | Realization of a Blueprint for the implementation of SAP R/3. Alain was responsible for the delivery of the Controlling process. These processes are brand new at the EP. The strategy was to create core processes and localized them partially in the different directorates. |
| Technical environment      | SAP ECC 6.0   |
| Role(s) within the project | Finance lead. The role consists of: <ul style="list-style-type: none"> <li>• Define the core process model</li> <li>• Assist the Finance DG presenting the solution to other DGs</li> <li>• Deliver a Blueprint</li> </ul>  |

● **01/2009 – 01/2014 : CEPS – PO (Versailles, Leuven, The Hague)**

|                     |  |
|---------------------|--|
| Field of activity   | Public sector – NATO   |
| Project description | From January 2009 to October 2014, deployment of a SAP solution in three different CEPS location, France - Belgium |

|                            |  |
|----------------------------|--|
|                            | - Holland.<br>The implementation covered the Financial and Funds Management processes, Purchasing and Inventory processes. For the Belgian division, plant maintenance was also implemented.<br>Post go-live, a support structure was put in place for bug corrections, system improvements etc... |
| Technical environment      | SAP ECC 6.0  |
| Role(s) within the project | Project Manager  |

- **04/2006 – 12/2008 : SHELL – SAP Support (La Haye)**

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|----------------------------|--|
| Field of activity          | Petro Chemical   |
| Project description        | Role covering multiple activities<br>Coordination of support activities between Europe and Asia for FICO, Travel Management, Payroll and Treasury (Ebanking)<br>Deliveries of small projects in FICO and Travel Management (budget <250.000 \$)<br>Advising role for all FICO, Travel and payroll issues |
| Technical environment      | SAP ECC 6.0  |
| Role(s) within the project | Project coordinator  |

- **08/2004 – 03/2005 : Ericsson – Time Management (EUR)**

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|----------------------------|---|
| Field of activity          | Communication   |
| Project description        | Project manager, using internal Ericsson methodology, for the time management implementation in several countries (Spain, Portugal, Hungary and Poland) following global rules and localizing them as needed. |
| Technical environment      | SAP ECC 6.0   |
| Role(s) within the project | Project Manager for Spain, Portugal, Hungary and Poland<br>Time consultant in Poland and Hungary  |

- **04/2003 – 08/2004: Arcelor – HR Implementation (Luxembourg)**

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|----------------------------|--|
| Field of activity          | Industrial Sector  |
| Project description        | Global implementation covering PA-OM, FI-TV, Payroll, competencies, recruiting and time management. Payroll was done using Arinso SAP product for Luxembourg Payroll |
| Technical environment      | SAP ECC 6.0  |
| Role(s) within the project | Project manager end-to-end (from package selection to go-live)   |

- **07/2002 – 03/2003 : Shell – Change Management (La Haye)**

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|----------------------------|--|
| Field of activity          | Petro Chemical   |
| Project description        | <p>For a global roll-out project, he was the coordinator of all the testing tasks. This consists of the QA of the testing scripts delivered and the coordination of testing tasks across implicated countries. He was responsible for the project covering USA, Australia, Benelux and Brazil.</p> <p>From a training perspective, he was the team leader of a Computer Based Training team using STT and Resite tools</p> |
| Technical environment      | SAP ECC 6.0  |
| Role(s) within the project | <p>Functional consultant</p> <p>Test coordinator for USA, Australia, Benelux and Brazil</p>  |

● **05/1999 – 03/2002: Luxair – Full Implementation (Luxembourg)**

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|----------------------------|--|
| Field of activity          | Aerospace and defense  |
| Project description        | <p>Full implementation covering CO, MM, SD, PM et HR modules in all company's Business Units.</p> <p>Concept and configuration of the Route Profitability concept in CO-PA (Go-Live February 2002).</p> <p>Set-up of planning in CO-CCA</p> <p>Set-up of CO-PCA and CO-OPA.</p>  |
| Technical environment      | SAP 4.6  |
| Role(s) within the project | <p>Project Manager covering following activities:</p> <ul style="list-style-type: none"> <li>• The co-ordination of the project team (internal and external resources – about 10 to 15 persons)</li> <li>• The budget and planning follow-up</li> <li>• The fine-tuning of the different concepts designed during the feasibility study</li> <li>• Advising on new business process design to optimize the SAP R/3 solution</li> </ul> <p>Integration Manager.</p> <p>Controlling consultant</p> |